Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
Chief Executive/ Strategic Director (Corporate Services)												
STRATEGIC MANAGEMENT												
Chief Executive : Alex Parmley												
MANAGEMENT BOARD	Expenditure	577,570	547,820	0	0	1,050	(2,400)	0	0	(73,000)	1,051,040	
WAR COLINE TO THE COLINE TO TH	Income	0	0	0	0	0	0	ő	o	0	0	
Portfolio Holder : CIIr Ric Pallister	TOTAL	577,570	547,820	0	0	1,050	(2,400)	0	0	(73,000)	1,051,040	0
TRANSFORMATION	Expenditure	0	0	0	60,000	239,220	(625,000)	0	0	0	(325,780)	
	Income	0	0	0	0	O	, , ,	0	0	0	Ó	
Portfolio Holder : Cllr Ric Pallister	TOTAL	0	0	0	60,000	239,220	(625,000)	0	0	0	(325,780)	0
TOTAL STRATEGIC MANAGEMENT	Expenditure	577,570	547,820	0	60,000	240,270	(627,400)	0		(73,000)	725,260	
TOTAL STRAILES MANAGEMENT	Income	0	0	0	0	0	0	ő	0	0	0	
	TOTAL	577,570	547,820	0	60,000	240,270	(627,400)	0	0	(73,000)	725,260	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
FINANCE & CORPORATE SERVICES Assistant Director : Donna Parham		~		~	~	~	2	~		. ~	~	
FINANCIAL SERVICES Service Manager : Catherine Hood												
AUDIT	Expenditure Income	95,540 0	0	0	0	0	0	0	0	0 0	95,540 0	
Portfolio Holder : Cllr Peter Seib	TOTAL	95,540	0	0	0	0	0	0	O	0	95,540	0
CORPORATE COSTS	Expenditure Income	1,769,110 (665,000)		180 0	50,000 0	(16,240) 18,100	(20,530) 0	0	0	0	2,029,460 (646,900)	
Portfolio Holder : Cllr Peter Seib	TOTAL	1,104,110	246,940	180	50,000	1,860	(20,530)	0	О	0	1,382,560	0
FINANCIAL SERVICES AND ASSET MANAGEMENT	Expenditure Income	784,700 (35,380)		0	0	(10,050) 15,050	(1,930) 0	0	0	0	699,860 (20,330)	
Portfolio Holder : Cllr Peter Seib	TOTAL	749,320	(72,860)	0	0	5,000	(1,930)	0	O	0	679,530	0
TREASURY MANAGEMENT	Expenditure Income	60,090 (496,020)		0 (89,700)	0 17,000	0	(230) 0	0 90,900	0	0	60,840 (477,820)	
Portfolio Holder : Cllr Peter Seib	TOTAL	(435,930)	980	(89,700)	17,000	0	(230)	90,900	0	0	(416,980)	0
TOTAL FINANCIAL SERVICES	Expenditure Income	2,709,440 (1,196,400)		180 (89,700)		(26,290) 33,150	(22,690) 0		0	0	2,885,700 (1,145,050)	
	TOTAL	1,513,040	175,060	(89,520)	67,000	6,860	(22,690)	90,900	0	0	1,740,650	0
ICT SERVICES Service Manager : Roger Brown												
INFORMATION SYSTEMS	Expenditure Income	1,011,990 (16,770)		0	45,000 0	(280)	0	0	0	0	1,075,120 (16,770)	
Portfolio Holder : Cllr Henry Hobhouse	TOTAL	995,220	18,410	0	45,000	(280)	0	0	0	0	1,058,350	C
TOTAL INFORMATION SYSTEMS	Expenditure Income	1,011,990 (16,770)		0	45,000 0	(280) 0	0	ľ	0	0	1,075,120 (16,770)	
	TOTAL	995,220	18,410	0	45,000	(280)	0	0	0	0	1,058,350	(

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
PROCUREMENT & RISK MANAGEMENT Service Manager: Gary Russ												
PROCUREMENT & RISK MANAGEMENT	Expenditure Income	161,600 (25,480)		0	0	(6,090) 6,090	(300)	0	0	0	- ,	
Portfolio Holder : Cllr Peter Seib	TOTAL	136,120		0	0	0,090	(300)	0	0	0		0
TOTAL PROCUREMENT & RISK MANAGEMENT	Expenditure	161,600		0	0	(6,090)	(300)	0	0	0	,	
	Income	(25,480)		0	0	6,090	0	0	0	0	(10,000)	
	TOTAL	136,120	1,880	0	0	0	(300)	0	0	0	137,700	0
REVENUES & BENEFITS Service Manager : Ian Potter												
REVENUES & BENEFITS	Expenditure Income	1,602,520 (299,470)		0	0 44,500	(90)	(10,300)	0	0	0		
Portfolio Holder : Cllr Peter Seib	TOTAL	1,303,050	36,360	0	44,500	(90)	(10,300)	0	0	0	1,373,520	0
HOUSING BENEFIT SUBSIDY	Expenditure Income	43,950,270 (44,646,430)		0	0 48,700	(3,022,090) 3,022,090	0	0	0	0	' '	
Portfolio Holder : Cllr Peter Seib	TOTAL	(696,160)	0	0	48,700	0	0	0	0	0	(647,460)	0
TOTAL REVENUES AND BENEFITS	Expenditure Income	45,552,790 (44,945,900)		0	0 93,200	(-,,,	(10,300) 0	0	0	0	' '	
	TOTAL	606,890	36,360	0	93,200	(90)	(10,300)	0	0	0	726,060	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
OPERATIONS & CUSTOMER FOCUS Service Manager : Jason Toogood												
CUSTOMER SERVICES	Expenditure Income	476,340 0	13,270 0	0	1,500 0	(5,690) 0	0	0	0	0	485,420 0	
Portfolio Holder : Cllr Ric Pallister	TOTAL	476,340	13,270	0	1,500	(5,690)	0	0	0	0	485,420	0
PRINTING	Expenditure Income	86,910 (109,770)		0	0	(10,000) 15,690	0	0	0	0	77,630 (94,080)	
Portfolio Holder : Cllr Ric Pallister	TOTAL	(22,860)	720	0	0	5,690	0	0	0	0	(16,450)	0
TOTAL OPERATIONS & CUSTOMER FOCUS	Expenditure Income	563,250 (109,770)		0	1,500 0	(15,690) 15,690	0	0	0	0	563,050 (94,080)	
	TOTAL	453,480	13,990	0	1,500	0	0	0	0	0	468,970	0
TOTAL FINANCE & CORPORATE SERVICES	Expenditure Income	49,999,070 (46,294,320)	•	180 (89,700)	96,500 110,200		(33,290)	0 90,900	0	0	47,237,630 (43,105,900)	0
	TOTAL	3,704,750	245,700	(89,520)	206,700	6,490	(33,290)	90,900	0	0	4,131,730	0

Service with Elements		16/17 Original Budget £	Pay Inflation	General Inflation	Unavoidable Budget Pressures £	Virements £	Savings £	Revenue Effects of Capital	Growth Bids £	Approved One Off	17/18 Original Budget £	Period Factor
LEGAL & CORPORATE SERVICES Assistant Director : Ian Clarke												
DEMOCRATIC SERVICES Service Manager : Angela Cox												
DEMOCRATIC & SUPPORT SERVICES	Expenditure Income	952,080 (9,420)		0	26,000 0	0	0	0	0	0	983,900 (9,420)	
Portfolio Holder : Cllr Carol Goodall	TOTAL	942,660	5,820	0	26,000	0	0	0	0	0	974,480	(
TOTAL DEMOCRATIC & SUPPORT SERVICES	Expenditure Income	952,080 (9,420)		0	26,000 0	0	0	0	0	0	983,900 (9,420)	
	TOTAL	942,660	5,820	0	26,000	0	0	0	0	0	974,480	
LEGAL SERVICES Service Head : Angela Watson												
LEGAL SERVICES	Expenditure Income	523,910 (73,880)	, ,	0 0	0 0	0	(300)	0	0	0	423,720 (73,880)	
Portfolio Holder : Cllr Peter Seib	TOTAL	450,030	(99,890)	0	0	0	(300)	0	0	0	349,840	(
LAND CHARGES	Expenditure Income	111,530 (438,170)			0	0	(10,500) 0	0	0	0	105,060 (438,170)	
Portfolio Holder : Cllr Peter Seib	TOTAL	(326,640)	4,030	0	0	0	(10,500)	0	0	0	(333,110)	(
RIGHTS OF WAY	Expenditure Income	35,430 (16,500)		0	0	0	(1,500) 0	0		0	34,770 (16,500)	
Portfolio Holder : Cllr Peter Seib	TOTAL	18,930	840	0	0	0	(1,500)	0	0	0	18,270	(
TOTAL LEGAL SERVICES	Expenditure Income	670,870 (528,550)	, ,	0	0		(12,300) 0	0	0	0	563,550 (528,550)	
	TOTAL	142,320	(95,020)	0	0	0	(12,300)	0	0	0	35,000	

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
FRAUD & DATA MANAGEMENT Service Manager : Lynda Creek												
FRAUD & DATA MANAGEMENT	Expenditure Income	45,290 0	760 0	0	0	0	0	0	0	0	46,050 0	
Portfolio Holder : Cllr Peter Seib	TOTAL	45,290	760	0	0	0	0	0	0	0	46,050	0
TOTAL FRAUD & DATA MANAGEMENT	Expenditure Income	45,290 0	760 0	0	0	0 0	0	0	0	0	46,050 0	
	TOTAL	45,290	760	0	0	0	0	0	0	0	46,050	0
HUMAN RESOURCES Service Manager : Mike Holliday												
HUMAN RESOURCES	Expenditure Income	291,770 (12,870)	` ' '	0	0	0	(14,770) 0	0	0	0	273,100 (12,870)	
Portfolio Holder : Cllr Ric Pallister	TOTAL	278,900	(3,900)	0	0	0	(14,770)	0	0	0	260,230	0
TOTAL HUMAN RESOURCES	Expenditure Income	291,770 (12,870)	, ,	0	0	0 0	(14,770) 0	0	0	0	273,100 (12,870)	
	TOTAL	278,900	(3,900)	0	0	0	(14,770)	0	0	0	260,230	0
TOTAL LEGAL & CORPORATE SERVICES	Expenditure Income	1,960,010 (550,840)	, ,	0	26,000	0	(27,070)	0	0	0	1,866,600 (550,840)	0
	TOTAL	1,409,170	(92,340)	0	26,000	0	(27,070)	0	0	0	1,315,760	0
TOTAL CHIEF EXECUTIVE	Expenditure Income	52,536,650 (46,845,160)			182,500 110,200		(687,760) 0	0 90,900	0	(,,		0
	TOTAL	5,691,490	701,180	(89,520)	292,700	246,760	(687,760)	90,900	0	(73,000)	6,172,750	0

Service with Elements		16/17 Original Budget £	Pay Inflation £	General Inflation	Unavoidable Budget Pressures £	Virements £	Savings £	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
Strategic Director (Place & Performance) : Rina Singh PLACE & PERFORMANCE Service Manager : Rina Singh							-					
POLICY & PERFORMANCE	Expenditure Income	110,610 0	6,420	0	0	250 0	(200)	0	0	0	117,080 0	
Portfolio Holder : Cllr Ric Pallister	TOTAL	110,610	6,420	0	0	250	(200)	0	0	0	117,080	0
TOTAL PLACE & PERFORMANCE	Expenditure Income	110,610 0	6,420 0	0	0	250 0	(200)	0	0	0	117,080 0	
	TOTAL	110,610	6,420	0	0	250	(200)	0	0	0	117,080	0
ECONOMY Assistant Director : Martin Woods ECONOMIC DEVELOPMENT Service Manager : David Julian												
ECONOMIC DEVELOPMENT	Expenditure Income	616,230 (449,400)	, ,	0	0	(36,950) 0	(38,200)	0	0	0	533,330 (453,420)	
Portfolio Holder : Cllr Jo Roundell-Greene	TOTAL	166,830	(11,770)	0	0	(36,950)	(38,200)	0	0	0	79,910	0
TOURISM	Expenditure Income	200,070 (81,050)		0	0	0 0	(1,290) (2,500)	0		0	200,990 (83,550)	
Portfolio Holder : Cllr Jo Roundell-Greene	TOTAL	119,020	2,210	0	0	0	(3,790)	0	0	0	117,440	0
HERITAGE	Expenditure Income	58,620 (3,120)		0 0	0	0 0	0	0	0	0	59,870 (3,120)	
Portfolio Holder : Cllr Nick Weeks	TOTAL	55,500	1,250	0	0	0	0	0	0	0	56,750	0
TOTAL ECONOMIC DEVELOPMENT	Expenditure Income	874,920 (533,570)			0	(36,950) 0	(39,490) (2,500)	0		0	794,190 (540,090)	
	TOTAL	341,350	(8,310)	0	0	(36,950)	(41,990)	0	0	0	254,100	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
DEVELOPMENT CONTROL												
Service Manager : David Norris												
DEVELOPMENT CONTROL	Expenditure Income	1,537,790 (1,246,950)	, ,	0	0	(76,420) 0	0 (25,000)	0	0	0	, ,	
Portfolio Holder : Cllr Angie Singleton	TOTAL	290,840	(46,860)	0	0	(76,420)	(25,000)	0	0	0	142,560	0
TOTAL DEVELOPMENT CONTROL	Expenditure Income	1,537,790 (1,246,950)		0	0 0	(76,420) 0	0 (25,000)	0	0	0		
	TOTAL	290,840	(46,860)	0	0	(76,420)	(25,000)	0	0	0	142,560	0
SPATIAL POLICY												
Service Manager :												
PLANNING POLICY	Expenditure Income	302,460 (2,560)		0	0 0	(26,490) 0	(630) 0	0	0	0	284,840 (2,560)	
Portfolio Holder : Cllr Angie Singleton	TOTAL	299,900	9,500	0	0	(26,490)	(630)	0	0	0	282,280	0
TRANSPORT	Expenditure Income	40,270 0	1,110 0	0	0 0	(90) 0	(220) 0	0	0	0	41,070 0	
Portfolio Holder : Cllr Henry Hobhouse	TOTAL	40,270	1,110	0	0	(90)	(220)	0	0	0	41,070	0
TOTAL SPACIAL POLICY	Expenditure Income	342,730 (2,560)		0	0 0	(26,580) 0	(850) 0	0	0	0	325,910 (2,560)	
	TOTAL	340,170	10,610	0	0	(26,580)	(850)	0	0	0	323,350	0
STRATEGIC HOUSING Service Manager : Martin Woods												
STRATEGIC HOUSING	Expenditure Income	194,140 0	2,990 0	0	0 0	0	(940)	0	0	0	196,190 0	
Portfolio Holder : Cllr Ric Pallister	TOTAL	194,140	2,990	0	0	0	(940)	0	0	0	196,190	0
TOTAL STRATEGIC HOUSING	Expenditure Income	194,140 0	2,990 0	0	0	0	(940) 0	0	0	0	196,190 0	
	TOTAL	194,140	2,990	0	0	0	(940)	0	0	0	196,190	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
EQUALITIES												
Service Manager :												
EQUALITIES	Expenditure Income	53,110 0	1,130 0	0	0	(41,060) 0	0	0	0	0	13,180 0	
Portfolio Holder : Cllr Jo Roundell Greene	TOTAL	53,110	1,130	0	0	(41,060)	0	0	0	0	13,180	0
TOTAL EQUALITIES	Expenditure Income	53,110 0	1,130 0	0	0 0	(41,060) 0	0	0	0	0	13,180 0	
	TOTAL	53,110	1,130	0	0	(41,060)	0	0	0	0	13,180	0
TOTAL ECONOMY	Expenditure Income	3,002,690 (1,783,080)		0 0	0 0	(181,010) 0	(41,280) (27,500)		0	0		0 0
	TOTAL	1,219,610	(40,440)	0	0	(181,010)	(68,780)	0	0	0	929,380	0
COMMUNITIES Assistant Director : Helen Rutter & Kim Close COMMUNITIES, THIRD SECTOR & PARTNERSHIPS Service Manager : Helen Rutter & Kim Close												
COMMUNITY ASSISTANT DIRECTOR & COHESION	Expenditure Income	141,510 0	, ,	0 0	0 0	0	0	0	0	0	65,890 0	
Portfolio Holder : Cllr Ric Pallister	TOTAL	141,510	(75,620)	0	0	0	0	0	0	0	65,890	0
COMMUNITY SAFETY	Expenditure Income	52,690 0	1,290 0	0 0	0 0	0	(530) 0	0	0	0	53,450 0	
Portfolio Holder : Cllr Peter Gubbins	TOTAL	52,690	1,290	0	0	0	(530)	0	0	0	53,450	0
Service Manager: THIRD SECTOR & PARTNERSHIPS	Expenditure Income	238,190 0	1,130 0	0	0	0	(200)	0	0	0	239,120 0	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	238,190	1,130	0	0	0	(200)	0	0	0	239,120	0
TOTAL COMMUNITIES, THIRD SECTOR & PARTNERSHIPS	Expenditure Income	432,390 0	(73,200) 0	0	0 0	0	(730) 0	0	0	0	358,460 0	
	TOTAL	432,390	(73,200)	0	0	0	(730)	0	0	0	358,460	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
LOCAL STRATEGIC PARTNERSHIP Service Manager: Helen Rutter		£	£	£	£	£	£	£	£	£	£	
LOCAL STRATEGIC PARTNERSHIP	Expenditure Income	36,290 (24,290)		0	0	(24,290) 24,290	(12,000)	0	0	0	0	
Portfolio Holder : Cllr Ric Pallister	TOTAL	12,000	0	0	0	0	(12,000)	0	0	0	0	0
TOTAL SOUTH SOMERSET TOGETHER	Expenditure Income	36,290 (24,290)		0	0	(= :,===)	(12,000) 0	0	0	0	0	
	TOTAL	12,000	0	0	0	0	(12,000)	0	0	0	0	0
AREA EAST Service Manager : Tim Cook												
EAST AREA DEVELOPMENT	Expenditure Income	180,430 (4,510)		0	0	0	(4,100) 0	0	0	0	181,750 (4,510)	
Area Chairman : Cllr Nick weeks	TOTAL	175,920	5,420	0	0	0	(4,100)	0	0	0	177,240	0
EAST GRANTS	Expenditure Income	24,320 0	0	0	0	0	0	0	0	0	24,320 0	
Area Chairman : Cllr Nick weeks	TOTAL	24,320	0	0	0	0	0	0	0	0	24,320	0
TOTAL AREA EAST	Expenditure Income	204,750 (4,510)		0	0	0	(4,100) 0	0	0	0	206,070 (4,510)	
	TOTAL	200,240	5,420	0	0	0	(4,100)	0	0	0	201,560	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
AREA NORTH Service Manager : Sara Kelly												
NORTH AREA DEVELOPMENT	Expenditure Income	166,640 0	5,070 0	0	0	(2,520) 0	(2,000)	0	0	0	167,190 0	
Area Chairman : Cllr Clare Aparicio Paul	TOTAL	166,640	5,070	0	0	(2,520)	(2,000)	0	0	0	167,190	C
NORTH GRANTS	Expenditure Income	10,680	0	0	0	0	0	0	0	0	10,680 0	
Area Chairman : Cllr Clare Aparicio Paul	TOTAL	10,680	0	0	0	0	0	0	0	0	10,680	C
TOTAL AREA NORTH	Expenditure Income	177,320 0	5,070 0	0	0	(2,520) 0	(2,000)	0	0	0	177,870 0	
	TOTAL	177,320	5,070	0	0	(2,520)	(2,000)	0	0	0	177,870	0
AREA SOUTH Service Manager : Natalie Fortt												
SOUTH AREA DEVELOPMENT	Expenditure Income	275,600 (48,720)		0	0 7,000	(.0,000)	(1,260) (2,000)	0	0	0	265,350 (43,720)	
Area Chairman : Cllr Peter Gubbins	TOTAL	226,880	4,100	0	7,000	(13,090)	(3,260)	0	0	0	221,630	C
SOUTH GRANTS	Expenditure Income	31,180 0		0	0	0	0	0	0	0	31,180 0	
Area Chairman : Cllr Peter Gubbins	TOTAL	31,180	0	0	0	0	0	0	0	0	31,180	C
TOTAL AREA SOUTH	Expenditure Income	306,780 (48,720)		0	0 7,000	` ' '	(1,260) (2,000)	0		0	296,530 (43,720)	
	TOTAL	258,060	4,100	0	7,000	(13,090)	(3,260)	0	0	0	252,810	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
AREA WEST												
Service Manager : Zoe Harris												
WEST AREA DEVELOPMENT	Expenditure Income	223,370 (3,510)	-	0	0	(1,990) 0	(1,300) 0	0	0	0	223,590 (3,510)	
Area Chairman : Cllr Carol Goodall	TOTAL	219,860	3,510	0	0	(1,990)	(1,300)	0	0	0	220,080	0
WEST GRANTS	Expenditure Income	26,240 0	0	0	0	0	0	0	0	0	26,240 0	
Area Chairman : Cllr Carol Goodall	TOTAL	26,240	0	0	0	0	0	0	0	0	26,240	0
WEST PROJECTS	Expenditure Income	23,470 (13,930)		0	0	0	(1,390) 0	0	0	0	22,080 (13,930)	
Area Chairman : Cllr Carol Goodall	TOTAL	9,540	0	0	0	0	(1,390)	0	0	0	8,150	0
TOTAL AREA WEST	Expenditure Income	273,080 (17,440)		0	0	(1,990) 0	(2,690) 0	0	0	0	271,910 (17,440)	
	TOTAL	255,640	3,510	0	0	(1,990)	(2,690)	0	0	0	254,470	0
TOTAL COMMUNITIES	Expenditure Income	1,430,610 (94,960)	, ,	0	0 7,000	(, 5 5 5)	(22,780) (2,000)	0	1	0	1,310,840 (65,670)	
	TOTAL	1,335,650	(55,100)	0	7,000	(17,600)	(24,780)	0	0	0	1,245,170	0
TOTAL STRATEGIC DIRECTOR (PLACE & PERFORMANCE)	Expenditure Income	4,543,910 (1,878,040)	(4,020)	0	0 7,000	24,290	(64,260) (29,500)	0	_	0	(1,880,270)	0
	TOTAL	2,665,870	(89,120)	0	7,000	(198,360)	(93,760)	0	0	0	2,291,630	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
Strategic Director - (Operations & Customer Focus) :												
ENVIRONMENT												
Assistant Director : Laurence Willis												
ENVIRONMENTAL HEALTH Service Manager : Alasdair Bell												
HOUSING STANDARDS	Expenditure Income	228,040 (67,450)	11,050 0	0	0	0	0	0	0	0	239,090 (67,450)	
Portfolio Holder : Cllr Carol Goodall	TOTAL	160,590	11,050	0	0	0	0	0	0	0	171,640	0
ENVIRONMENTAL HEALTH & COMMUNITY PROTECTION	Expenditure Income	907,240 (78,660)	(69,420) 0	0	0	(27,960) 7,000		0	0	0	806,860 (71,660)	
Portfolio Holder : Cllr Carol Goodall	TOTAL	828,580	(69,420)	0	0	(20,960)	(3,000)	0	0	0	735,200	0
ENFORCEMENT	Expenditure Income	123,880 (3,000)	1,300 0	0	0	0	(2,500) 0	0	0	0	122,680 (3,000)	
Portfolio Holder : Cllr Carol Goodall	TOTAL	120,880	1,300	0	0	0	(2,500)	0	0	0	119,680	0
TOTAL ENVIRONMENTAL HEALTH	Expenditure Income	1,259,160 (149,110)	(57,070) 0	0	0	(27,960) 7,000		0	0	0	1,168,630 (142,110)	
	TOTAL	1,110,050	(57,070)	0	0	(20,960)	(5,500)	0	0	0	1,026,520	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation £	Unavoidable Budget Pressures £	Virements	Savings	Revenue Effects of Capital	Growth Bids £	Approved One Off	17/18 Original Budget £	Period Factor
CIVIL CONTINGENCIES MANAGER Service Manager : Pam Harvey				-								
CIVIL CONTINGENCIES	Expenditure Income	134,130 (1,110)		0	0	0	0 (5,000)	0	0	0	134,690 (6,110)	
Portfolio Holder : Cllr Nick Weeks	TOTAL	133,020	560	0	0	0	(5,000)	0	0	0	128,580	0
TOTAL CIVIL CONTINGENCIES	Expenditure Income	134,130 (1,110)		0	0	0	0 (5,000)	0	0	0	134,690 (6,110)	
	TOTAL	133,020	560	0	0	0	(5,000)	0	0	0	128,580	0
ENGINEERING & PROPERTY SERVICES Service Manager : Garry Green												
PROPERTY MANAGEMENT	Expenditure Income	1,194,610 (688,250)		0	0 2,400	0 6,000	(31,360)	0	0	0		
Portfolio Holder : Cllr Henry Hobhouse	TOTAL	506,360	8,680	0	2,400	6,000	(31,360)	0	0	0	492,080	0
CAR PARKING	Expenditure Income	1,166,070 (2,682,100)	, ,	80 0	0 150,000	(400,170) 401,430		0	0	0	<i>'</i>	
Portfolio Holder : Cllrs Henry Hobhouse & Peter Seib	TOTAL	(1,516,030)	(17,470)	80	150,000	1,260	55,280	0	0	0	(1,326,880)	0
ENGINEERING SERVICES	Expenditure Income	685,120 (176,880)		1,970 0	0	(19,990) 0	(28,830) (18,000)		_	1	·	
Portfolio Holder : Cllr Henry Hobhouse	TOTAL	508,240	(3,570)	1,970	0	(19,990)	(46,830)	0	0	0	439,820	0
TOTAL ENGINEERING & PROPERTY SERVICES	Expenditure Income	3,045,800 (3,547,230)	, ,	2,050 0	0 152,400	(420,160) 407,430	, ,		0	0	_,0:0,:=0	
	TOTAL	(501,430)	(12,360)	2,050	152,400	(12,730)	(22,910)	0	0	0	(394,980)	0
BUILDING CONTROL Service Manager : Dave Durrant												
BUILDING CONTROL	Expenditure Income	627,880 (661,240)	· ·	0	0	0	(10,000)	0	0	0	,	
Portfolio Holder : Cllr Nick Weeks	TOTAL	(33,360)	19,090	0	0	0	(10,000)	0	0	0	(24,270)	0
TOTAL BUILDING CONTROL	Expenditure Income	627,880 (661,240)		0	0	0	(10,000) 0	0	0	0	,	
	TOTAL	(33,360)	19,090	0	0	0	(10,000)	0	0	0	(24,270)	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
STREETSCENE Service Manager : Chris Cooper		£	£	£	£	£	£	£	£	£	£	
HORTICULTURE & GROUNDS MAINTENANCE & STREETCLEANING	Expenditure Income	2,934,340 (1,292,670)			0	(11,030) 11,030	0 (30,300)	0	0	0	2,970,990 (1,314,540)	
Portfolio Holder : Cllr Jo Roundell Greene	TOTAL	1,641,670	43,790	1,290	0	0	(30,300)	0	О	0	1,656,450	(
TOTAL STREETSCENE	Expenditure Income	2,934,340 (1,292,670)			0	(11,030) 11,030	(30,300)	0	0	0	2,970,990 (1,314,540)	
	TOTAL	1,641,670	43,790	1,290	0	0	(30,300)	0	0	0	1,656,450	(
WASTE & RECYCLING Assistant Director : Laurence Willis												
WASTE & RECYCLING	Expenditure Income	5,773,730 (1,463,770)	, ,	123,000 0	21,300	(8,120) 0	0 (50,000)	0	0	0	5,906,260 (1,513,770)	
Portfolio Holder : Cllr Jo Roundell Greene & Claire Aparicio Paul	TOTAL	4,309,960	(3,650)	123,000	21,300	(8,120)	(50,000)	0	0	0	4,392,490	(
TOTAL WASTE COLLECTION	Expenditure Income	5,773,730 (1,463,770)	, ,	123,000 0	21,300 0	(8,120) 0	0 (50,000)	0	Ĭ	0	, 0,000,=00	
	TOTAL	4,309,960	(3,650)	123,000	21,300	(8,120)	(50,000)	0	0	0	4,392,490	(
LICENSING Service Manager : Nigel Marston												
LICENSING	Expenditure Income	236,630 (324,510)		_	0 22,900	0	0	0		0		
Portfolio Holder : Cllr Peter Gubbins	TOTAL	(87,880)	6,490	0	22,900	0	0	0	О	0	(58,490)	(
TOTAL LICENSING	Expenditure Income	236,630 (324,510)		0	0 22,900	-	0	0	0	0	243,120 (301,610)	
	TOTAL	(87,880)	6,490	0	22,900	0	0	0	0	0	(58,490)	
TOTAL ENVIRONMENT	Expenditure Income	14,011,670 (7,439,640)	, ,		21,300 175,300		(20,410) (103,300)	0		0	13,671,080 (6,944,780)	
	TOTAL	6,572,030	(3,150)	126,340	196,600	(41,810)	(123,710)	0	0	0	6,726,300	(

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
HEALTH & WELLBEING Assistant Director : Steve Joel		Σ.	£	£	£	£	£	£	£	£	Σ	
ARTS & ENTERTAINMENT Service Manager : Adam Burgan												
ARTS	Expenditure Income	1,691,430 (1,438,520)		1,670 0	0	,	(3,950) (10,000)		0	0	_, -, -, -, -, -, -,	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	252,910	10,960	1,670	0	0	(13,950)	0	0	0	251,590	C
WESTLANDS LEISURE COMPLEX	Expenditure Income	0	0	0	62,500 0	0	0	0	0	0	62,500 0	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	0	0	0	62,500	0	0	0	0	0	62,500	C
TOTAL ARTS	Expenditure Income	1,691,430 (1,438,520)		1,670 0	62,500 0		(3,950) (10,000)	0	_	0	2,110,470 (1,796,380)	
	TOTAL	252,910	10,960	1,670	62,500	0	(13,950)	0	0	0	314,090	0
SPORT & LEISURE FACILITIES Service Manager : Steve Joel												
GOLDENSTONES	Expenditure Income	256,430 (124,710)		0	0	0	0 (20,000)	0	0	0	256,430 (144,710)	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	131,720	0	0	0	0	(20,000)	0	0	0	111,720	C
SPORT FACILITIES	Expenditure Income	151,960 (61,000)			0	0 0	0	0	0	0	152,710 (61,000)	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	90,960	0	750	0	0	0	0	0	0	91,710	C
TOTAL SPORT & LEISURE FACILITIES	Expenditure Income	408,390 (185,710)		750 0	0	-	0 (20,000)	0	0	0	409,140 (205,710)	
	TOTAL	222,680	0	750	0	0	(20,000)	0	0	0	203,430	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
COMMUNITY HEALTH & LEISURE												
Service Manager : Lynda Pincombe												
COMMUNITY HEALTH & LEISURE	Expenditure	864,520	(74,750)	210	0	0	0	0	0	0	789,980	
SOMMONT THE ACTIVITY OF CONTRACTOR	Income	(176,060)	, ,	0	0	0	0	0	0	ő	(176,060)	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	688,460	(74,750)	210	0	0	0	0	0	0	613,920	0
			, , ,		0	0	0	0	0	0		
TOTAL COMMUNITY HEALTH & LEISURE	Expenditure Income	864,520 (176,060)	, ,	210 0	0	0	0	0	0	0 0	789,980 (176,060)	
		,		040							, ,	
	TOTAL	688,460	(74,750)	210	0	0	0	0	0	0	613,920	0
HOUSING & WELFARE												
Service Manager: Kirsty Larkins												
WELFARE	Expenditure	337,750	1,340	20	0	(550)	(200)	0	0	0	338,360	
	Income	(400,050)		0	0	550	0	Ö	0	ő	(399,500)	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	(62,300)	1,340	20	0	0	(200)	0	0	0	(61,140)	0
HOUSING	Expenditure	1,339,850	25,230	0	160,000	(117,620)	0	0	0	(319,000)	1,088,460	
	Income	(317,250)		0	0	111,030	(11,600)	0	0	(319,000)	4	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	1,022,600	25,230	0	160,000	(6,590)	(11,600)	0	0	(319,000)	870,640	0
		4 077 000			100.000	, ,	,	_				
TOTAL HOUSING & WELFARE	Expenditure Income	1,677,600 (717,300)			160,000 0	` '	(200) (11,600)	0		(319,000) 0		
	TOTAL	,		22	400.000	·				(040.000)	, ,	
	TOTAL	960,300	26,570	20	160,000	(6,590)	(11,800)	0	1 0	(319,000)	809,500	0

Service with Elements		16/17 Original Budget	Pay Inflation	General Inflation	Unavoidable Budget Pressures	Virements	Savings	Revenue Effects of Capital	Growth Bids	Approved One Off	17/18 Original Budget	Period Factor
		£	£	£	£	£	£	£	£	£	£	
COUNTRYSIDE												
Service Manager : Katy Menday												
COUNTRYSIDE	Expenditure Income	479,530 (241,970)		630	0	. 5,555	880 0	0	0	0	00.,000	
Portfolio Holder : Cllr Sylvia Seal	TOTAL	237,560	8,510	630	0	0	880	0	0	0	247,580	0
TOTAL COUNTRYSIDE	Expenditure Income	479,530 (241,970)		630 0	0	- /	880 0	0	0	0	33.,333	
	TOTAL	237,560	8,510	630	0	0	880	0	0	0	247,580	0
TOTAL HEALTH & WELLBEING	Expenditure Income	5,121,470 (2,759,560)	` ' '	3,280 0	222,500 0	247,690 (254,280)	(3,270) (41,600)	0	0	(319,000) 0	5,243,960 (3,055,440)	0
	TOTAL	2,361,910	(28,710)	3,280	222,500	(6,590)	(44,870)	0	0	(319,000)	2,188,520	0
TOTAL STRATEGIC DIRECTOR - OPERATIONS & CUSTOMER FOCUS	Expenditure Income	19,133,140 (10,199,200)		129,620 0	243,800 175,300	` ' '	(23,680) (144,900)			(319,000)		0
	TOTAL	8,933,940	(31,860)	129,620	419,100	(48,400)	(168,580)	0	0	(319,000)	8,914,820	0
TOTAL SSDC	Expenditure Income	76,213,700 (58,922,400)		129,800 (89,700)	426,300 292,500		(775,700) (174,400)			(392,000) 0		
	TOTAL	17,291,300	580,200	40,100	718,800	0	(950,100)	90,900	0	(392,000)	17,379,200	0